

Building a Sustainable Smallholder Farming Model in ASEAN



Investigating the key factors behind unsustainable farming practices among smallholders & recommending key strategies to achieve a sustainable smallholder farming model.

Team 002

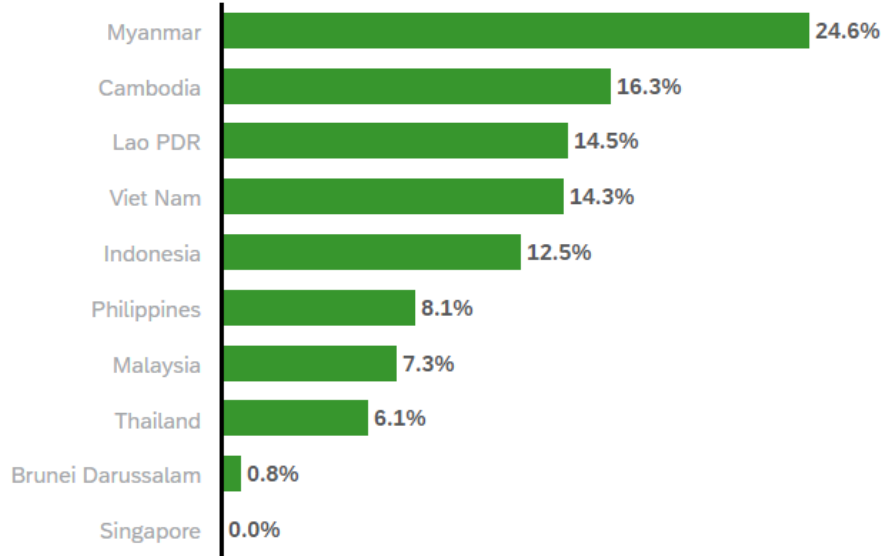
Cham Swee Han
Tan Yong Ze



Why is Agriculture Important in ASEAN?

GDP Share of Agriculture Sector in ASEAN, 2018

in %



Source: ASEAN Statistical Yearbook, 2020

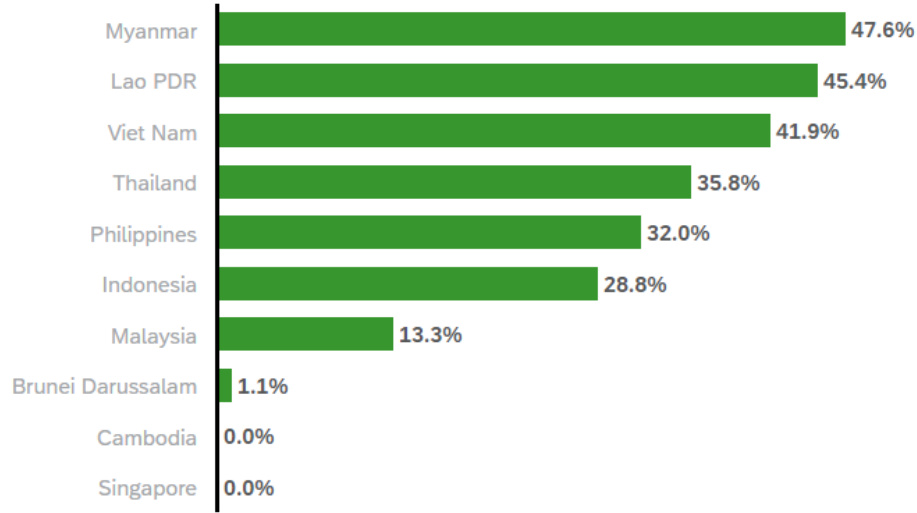
13.3%

ASEAN GDP contributed by
agriculture sector

Why is Agriculture Important in ASEAN?

Employment Share of Agricultural Sector in ASEAN, 2018

in %



Source: ASEAN Statistical Yearbook, 2020

33.1%

ASEAN's employment contributed by
agriculture sector

Agriculture sector in ASEAN account for a **substantial share of the region's GDP** and **employing an important part of the workforce.**

Introduction

Problem

Recommendations

Implementation

Conclusion

Smallholder Farming - Why is it Important in ASEAN?



Smallholder Farmers

>100 Million

smallholder farmers in ASEAN

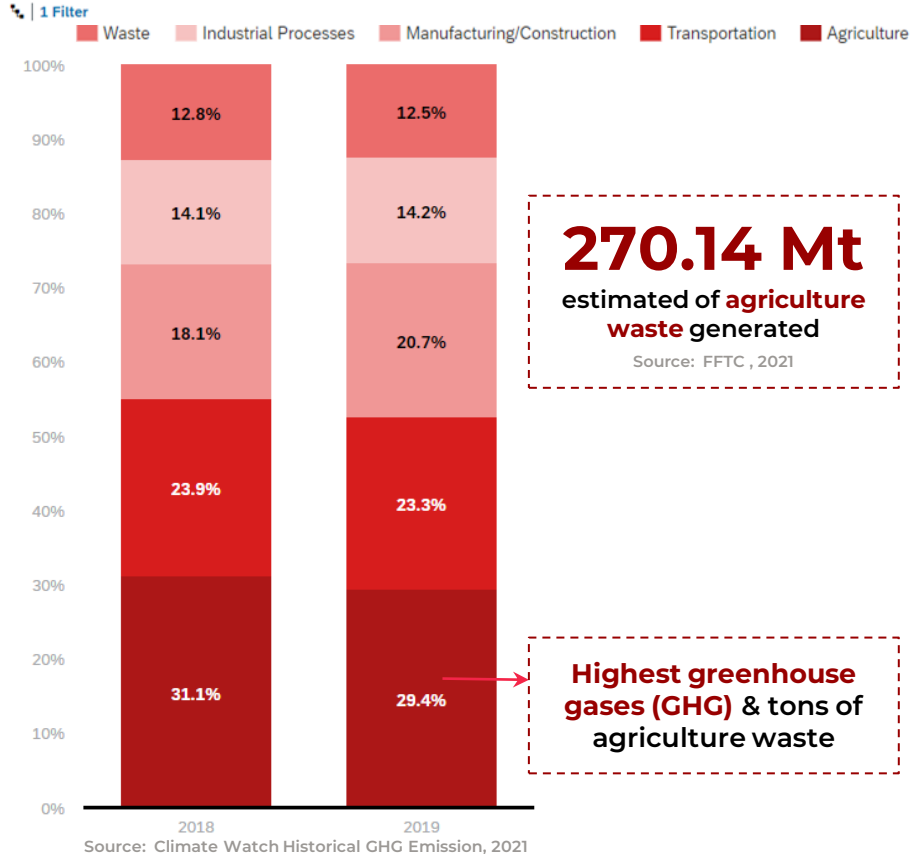
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production of the world's food

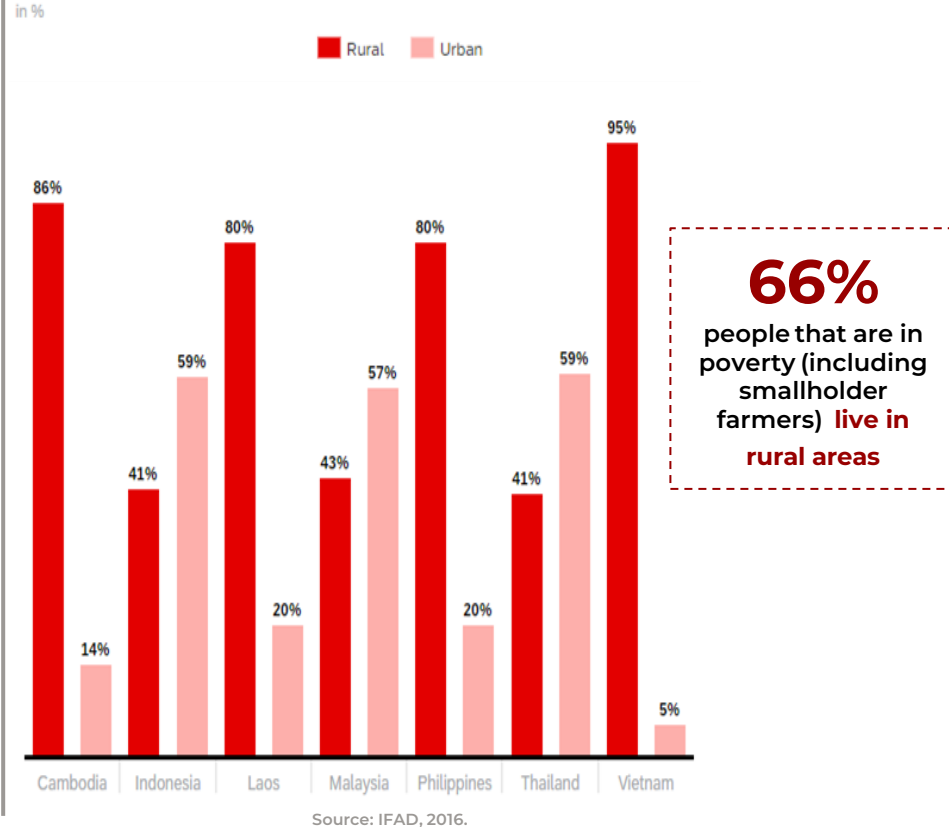
Source: WWF & FAO, 2021

However, Smallholder Farming Has Its Issues

ASEAN GHG Emission by Different Sector in 2018 & 2019



Poverty Segmentation Between Rural and Urban Areas



Introduction

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Conclusion

Understanding The Current Smallholder Farming Process



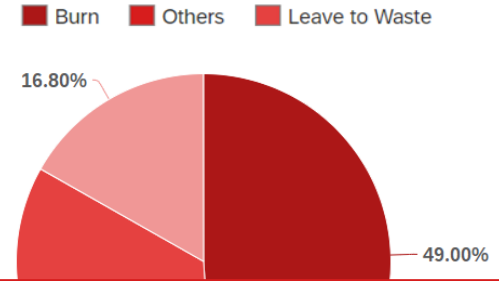
Farming



Burn or Left to Waste

Proportion of Methods in Removing Ag-Waste

in %



Smallholder Farmers particularly are practicing linear model when managing agriculture waste



Harvesting



Agriculture Waste

Source: Andini et.al (2018), Arunrat et. al (2018), FFTC (2021)

A **small** % of agriculture waste is recycled & repurposed into another product (Andini et al, 2018).

Source: A. Abdulsamad & G. Gereffi (Forthcoming 2018).

Introduction

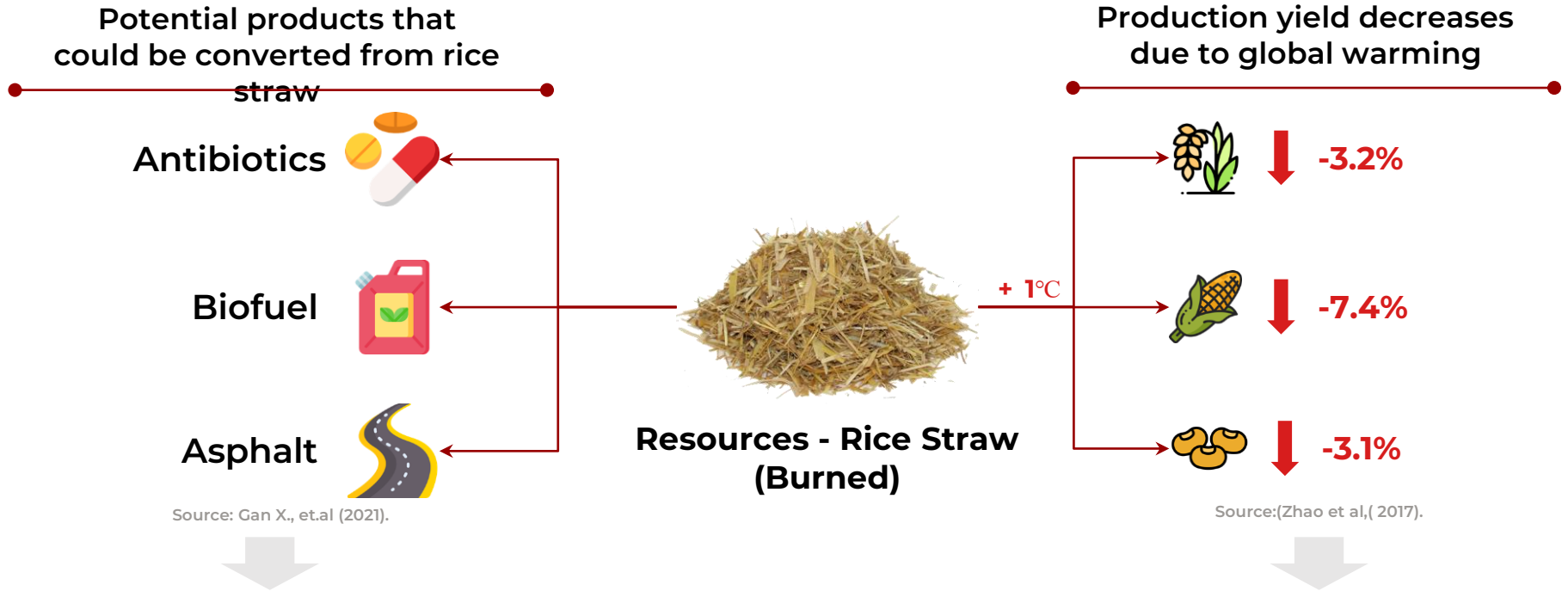
Problem

Recommendations

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Conclusion


What Happens If The Linear Model is Practiced?

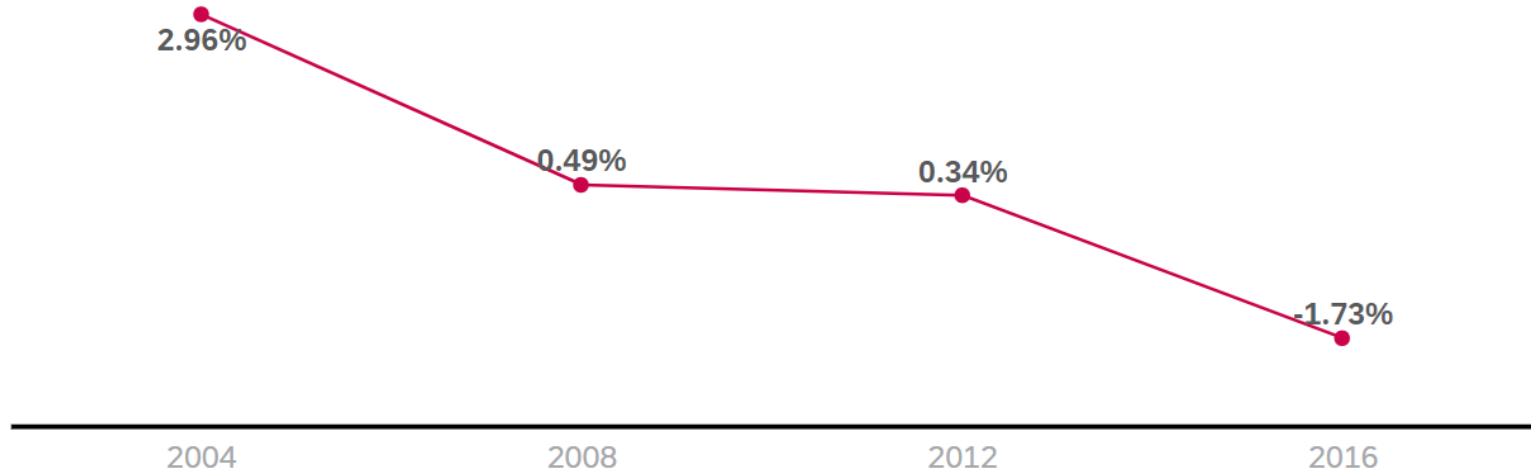


Linear model not just causes **waste of potential profitable products**, but also global warming which **decreases production yield**

In The Long Run, Will Smallholder Farming Be Sustainable?

Agriculture TFP Growth in ASEAN from Yr 2004-2016

in % | 



Source: Liu et.al,
2020

“TFP should have non-negative trend in sustainable production system”, FAO

Introduction

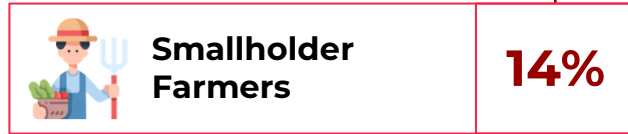
Problem

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However, Do Smallholder Farmers Have a Choice?



Logistical Issues

Traders become farmers' only source of revenue as most farmers live in rural areas and lack access to the urban areas.

Consequences

Farmers bargaining power decreases

Traders set prices that are more favourable to themselves

Farmers continue to struggle with poverty

Farmers do not see a reason to practice sustainable farming

Source: Adapted from A. Abdulsamad and G. Gereffi (Forthcoming 2018).

Introduction

Problem

Recommendations

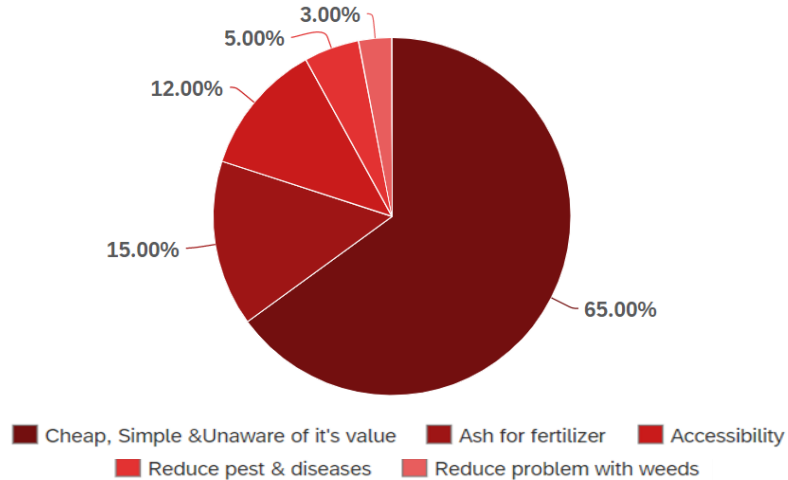
Implementation

Conclusion

Other Factors of Practicing Linear Model

Reasons of Smallholder Farmers Burning the Ag-Waste

in %

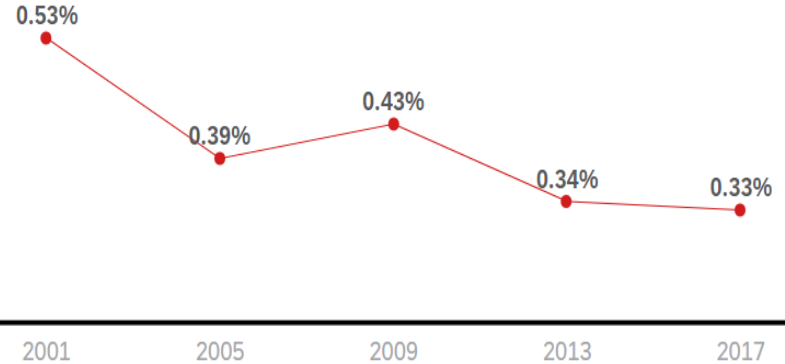


Source: Suyanto, 2010

Lack of education on Ag-waste & **lack of proper waste management** leads to burning of waste .

ASEAN Agricultural R&D Spending as a % of Agricultural GDP

in %



Source: Liu et.al, 2020

Lack of R&D investments leads to **poor innovations** that reduce ecological impacts while increase productivity

Introduction

Problem

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Opportunities Always Arise Within These Problems...

Key Issues

Lack of proper infrastructure
(logistics & waste mgmt)

Living in poverty

Lack of R&D investment

Opportunities

Provide transportation,
storage space & set up
waste mgmt facilities

Diversify income by
selling Ag-waste

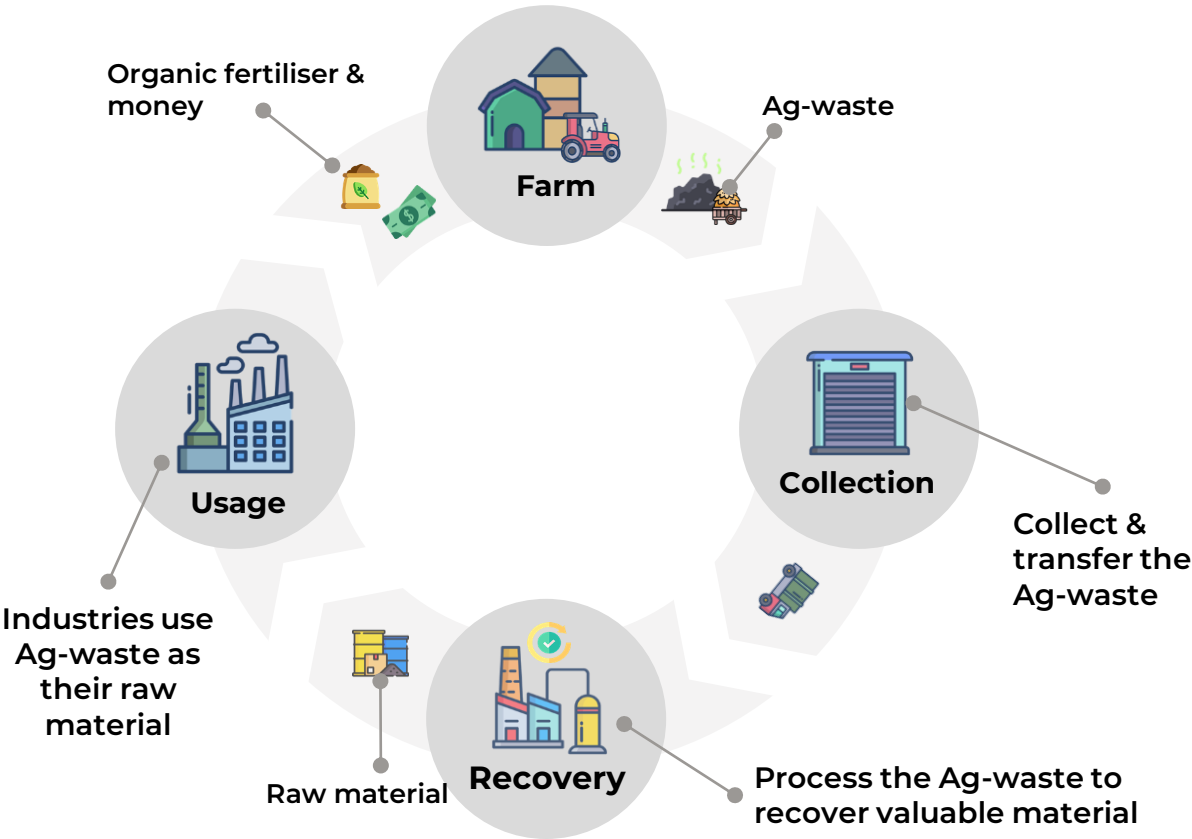
Attract private and
foreign investments on
Ag-R&D

Our Solution

**Circular Agriculture
Framework**



Redesigning The Farming Process Using Circular Agriculture Framework



Key Strategies



**RE-Collection
Centers &
AgriBiz**

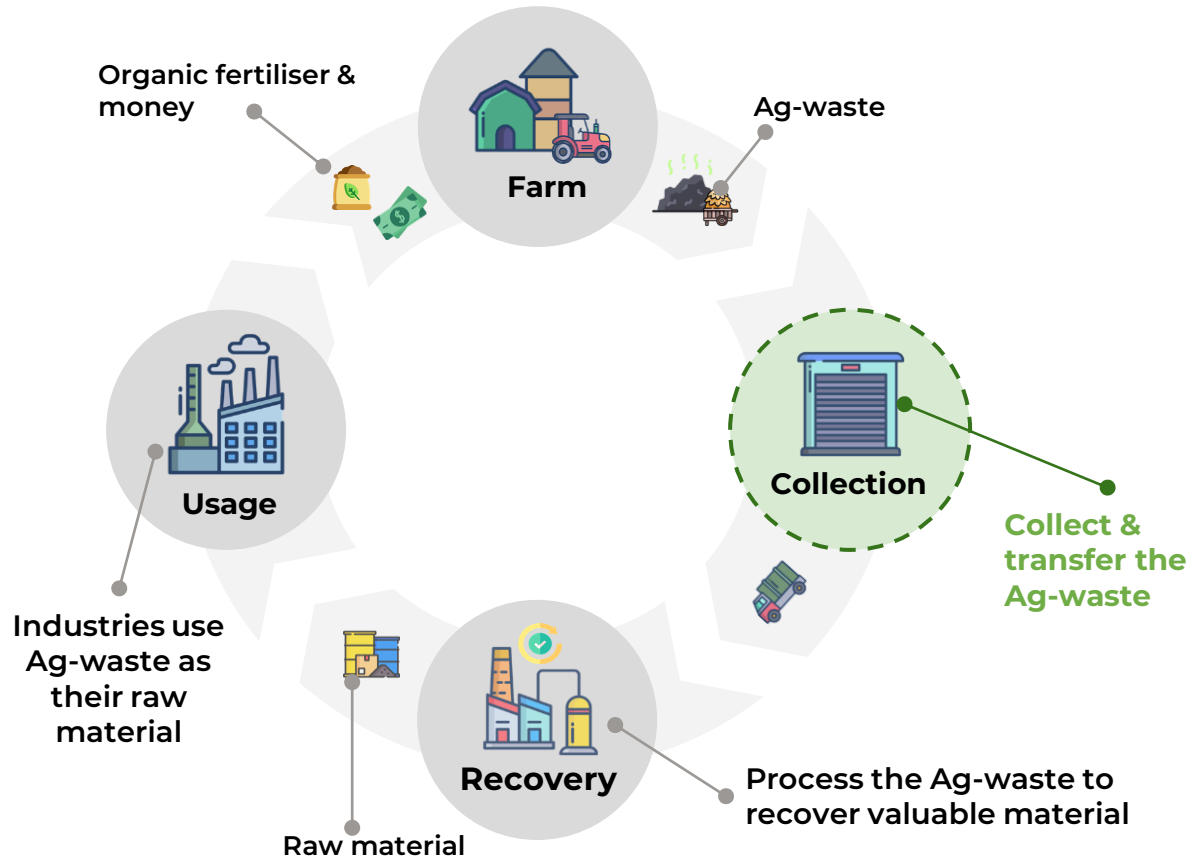


**Agriculture
Innovation
System(AIS)**

Strategy #1

RE-
Collection
Center

AgriBiz



RE-Collection Center: What is it?



Central Point

To collect & process Ag-Waste & Products



Supply Chain Hub

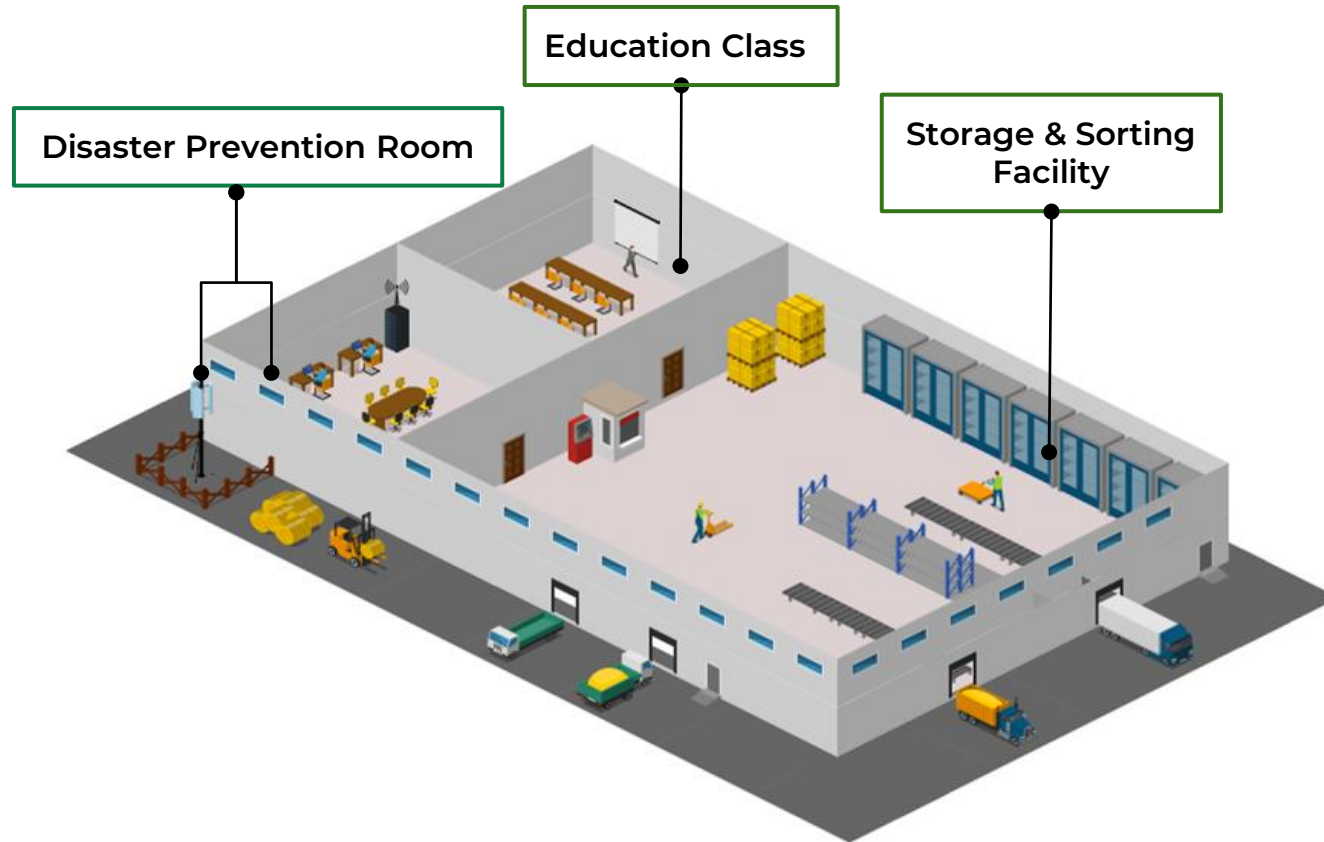
To plan & manage the flows of the Ag. waste & products



Information Platform

To teach farmers on latest technology & receive weather alerts

RE-Collection Center - How does it work?



Storage & Sorting Facility

- To sort Ag-Waste & Products in a controlled conditions

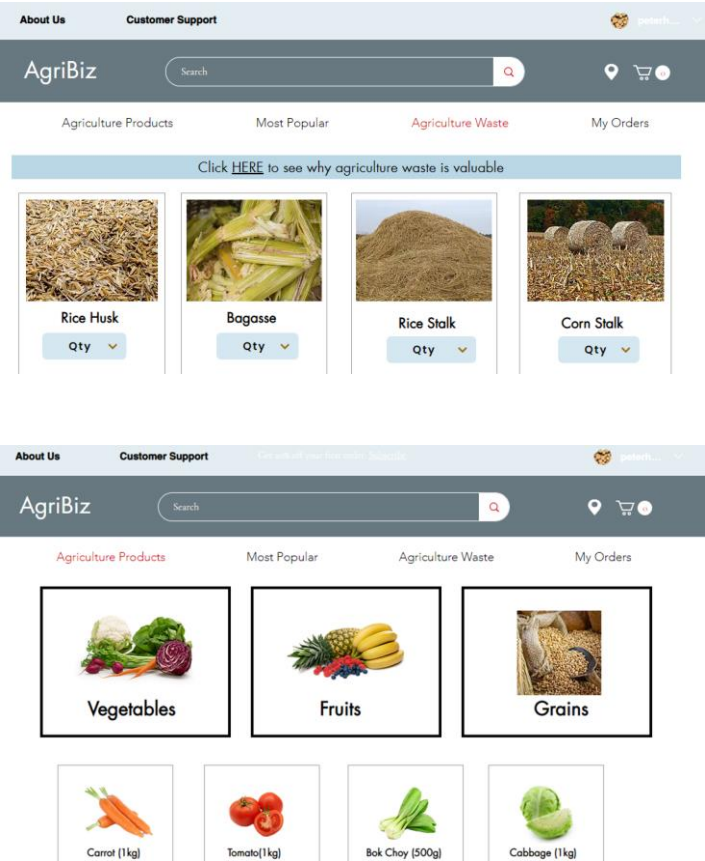
Disaster Prevention Room

- To warn farmers on upcoming extreme weather

Education Class

- To teach farmers on latest farming technology

AgriBiz - What is it?



B2B Online Marketplace

To order agriculture products and waste online



Live Tracking

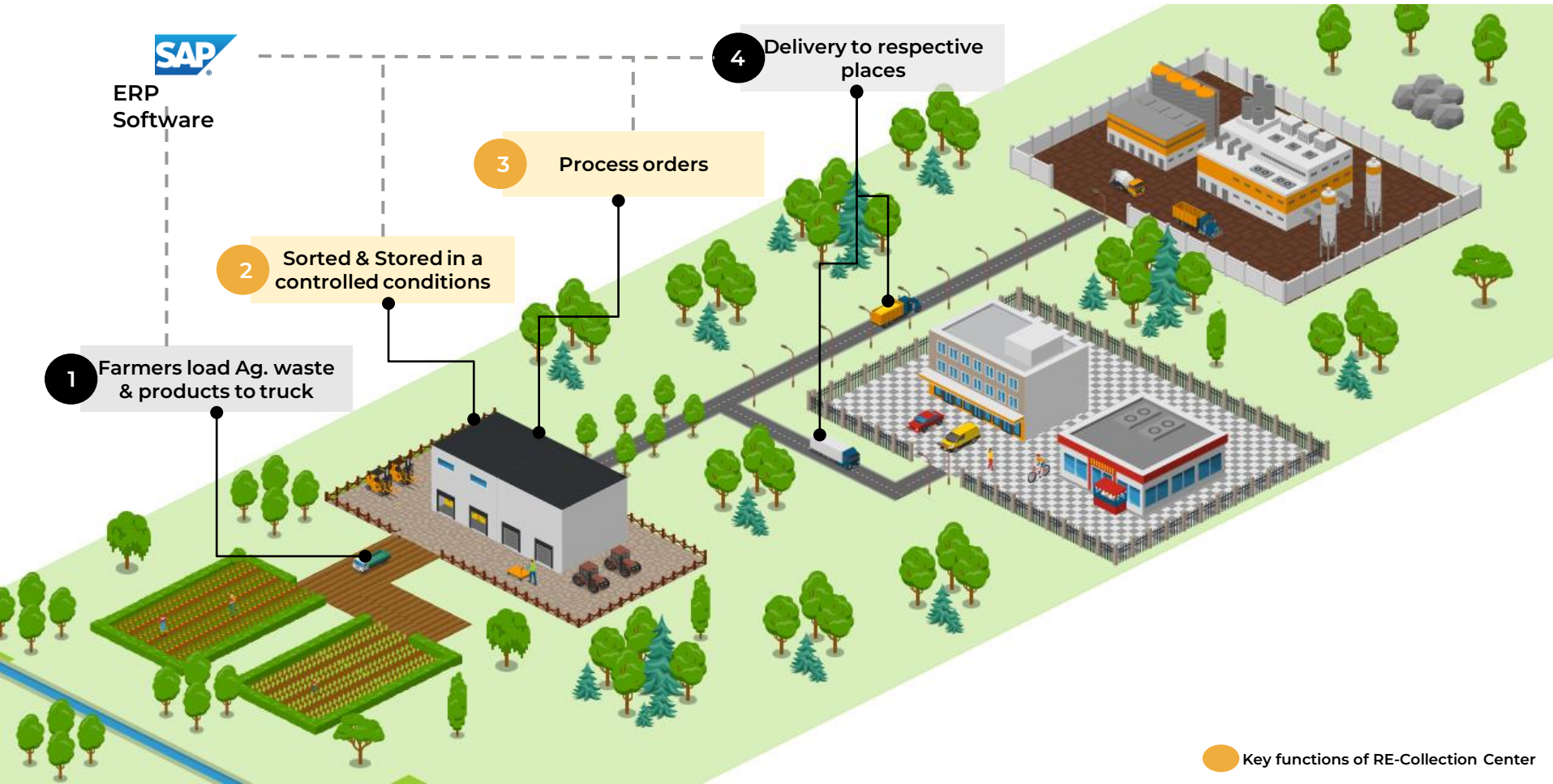
To check delivery status info and expected time delivery



Awareness Platform

To educate public on the value of agriculture waste

RE-Collection Center & AgriBiz - Integrated Supply Chain



RE-Collection Center & AgriBiz - What are the goals?

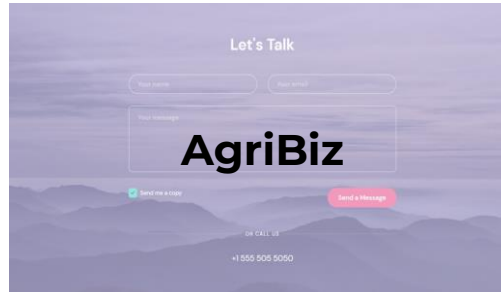
Key Issues

Lack of logistical access

Living in poverty

Lack of proper proper waste management

Our Initiatives



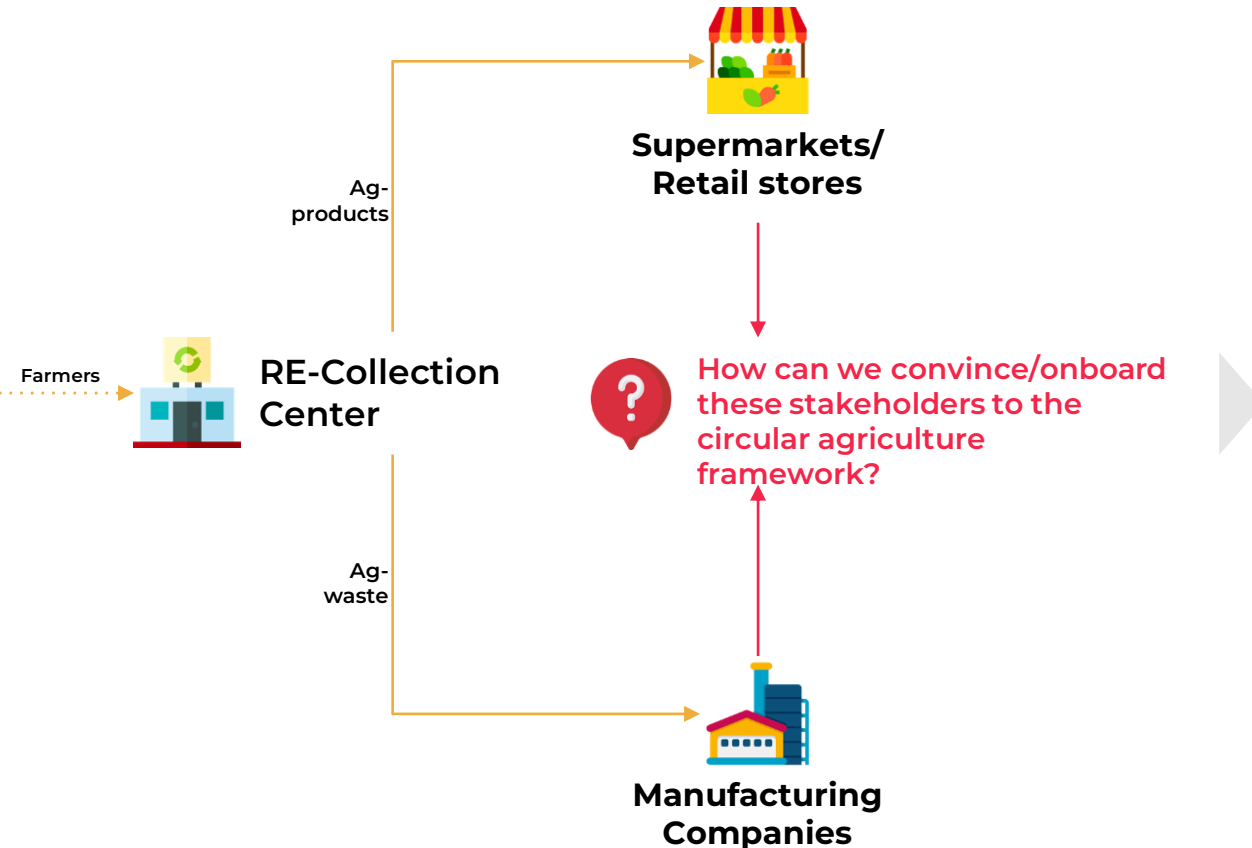
Key Impacts

Farmers now have better transportation access

Farmers now have access to more markets & earn an extra source of income

Farmers know how to manage waste properly through education

How to onboard the key stakeholders in the value chain?

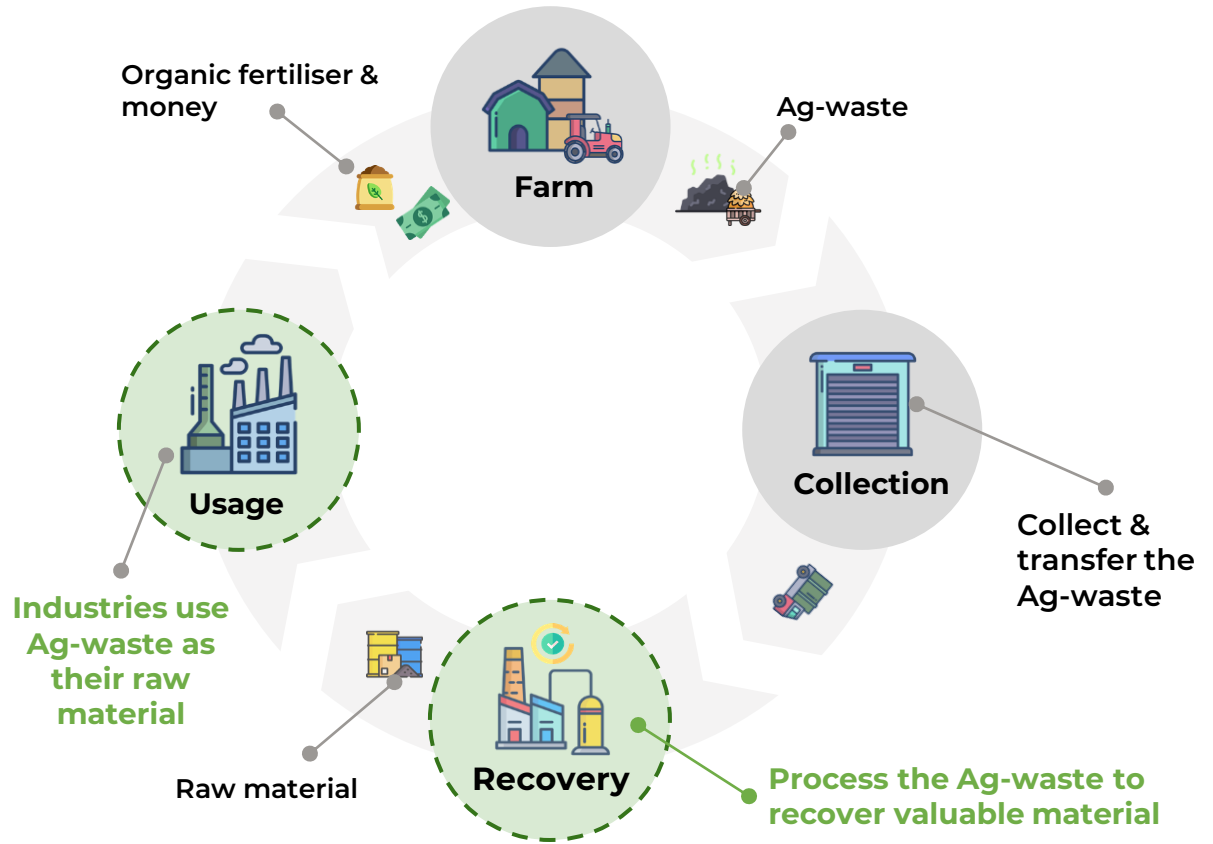


Agriculture Innovation System (AIS)

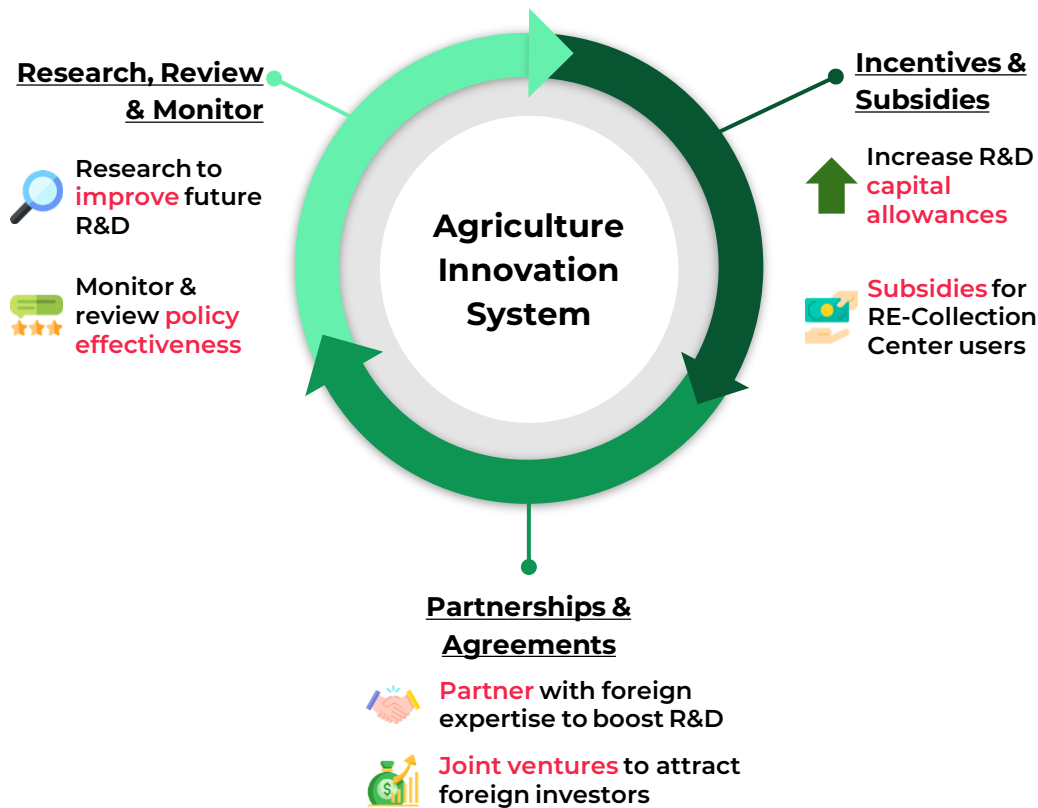
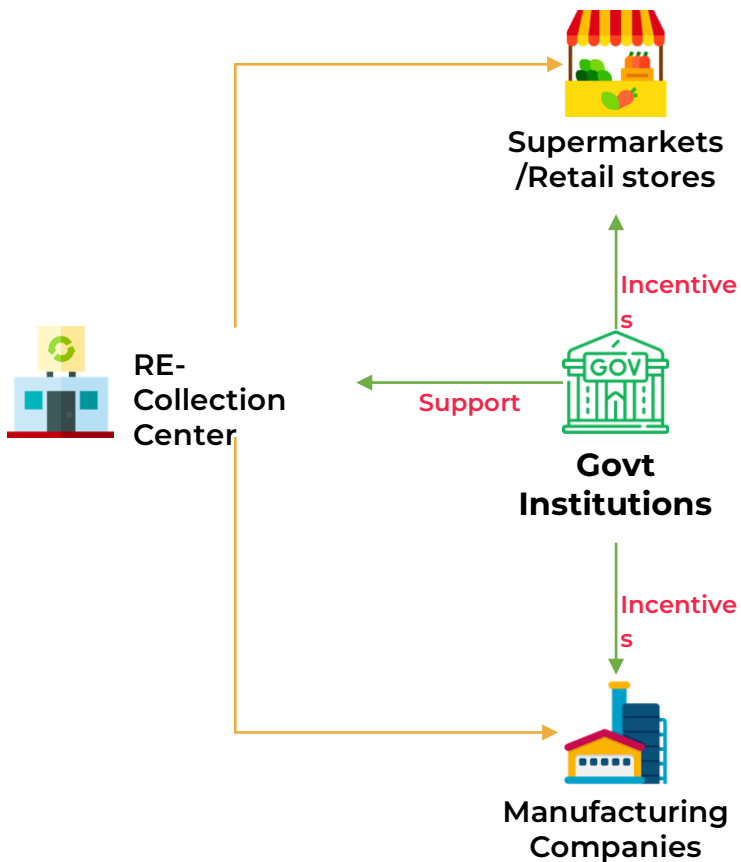
Strategy to onboard key stakeholders and the next step to achieving circular agriculture

Strategy #2

Agriculture Innovation System (AIS)



AIS - What can the key stakeholders gain?



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AIS - Value proposition for the government



Profitable margins



Cost reduction



Positive environmental impact



Positive social impact

New source of income while regulating the agriculture industry

RM120
Average cost of recycling

vs.

RM200

Average cost of landfill dumping

RM240

Average cost of burning waste

Source: Bizfluent, 2019.

Reduction of GHGs, waste prevention and increase energy efficiency

Farmers' welfare are taken care of leading to positive reviews for the government

Next Steps

1

Convince and onboard the govt

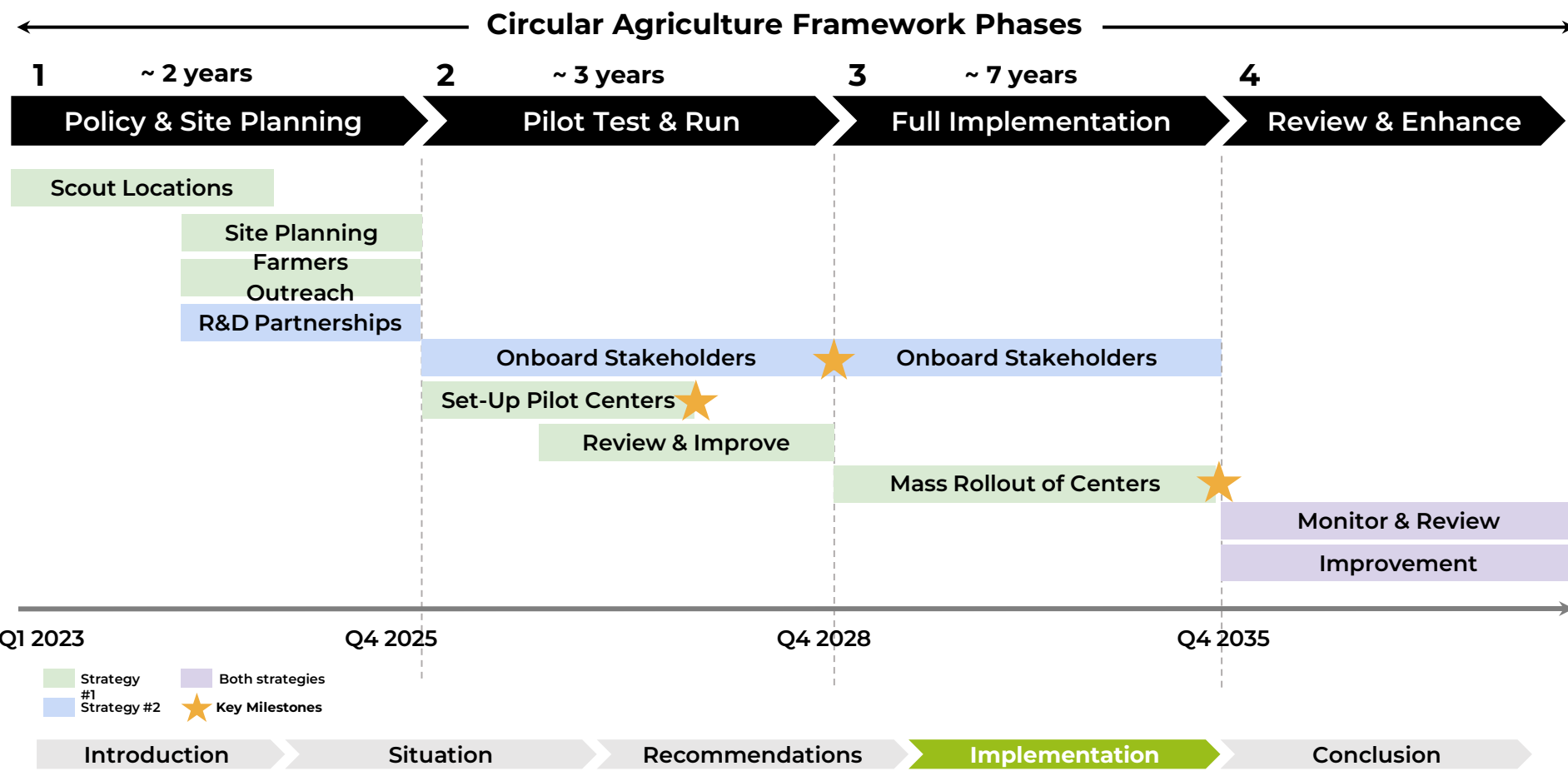
2

Set up task force to manage both strategies and ag-industry

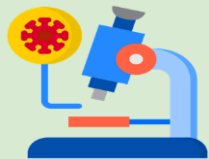
3

Monitor effectiveness of both strategies and recommend actions to ensure sustainability

4-Step Implementation Phases to Ensure Rollout Success



KPIs to measure performance success



1%

Increase in Ag-GDP into R&D

- Increment of TFP growth by 0.9% YoY
- Number of patents should double by end of Phase 4 as measurement of R&D investments

[Source:: ASTI, 2020](#)



20%

Decrease in GHG emissions

- Removing about 100 Mt of GHG pollution caused by agriculture activities
- Re-Collection Center to collect data on waste generated by farmers vs. waste managed

[Source: Climate Watch, 2019](#)



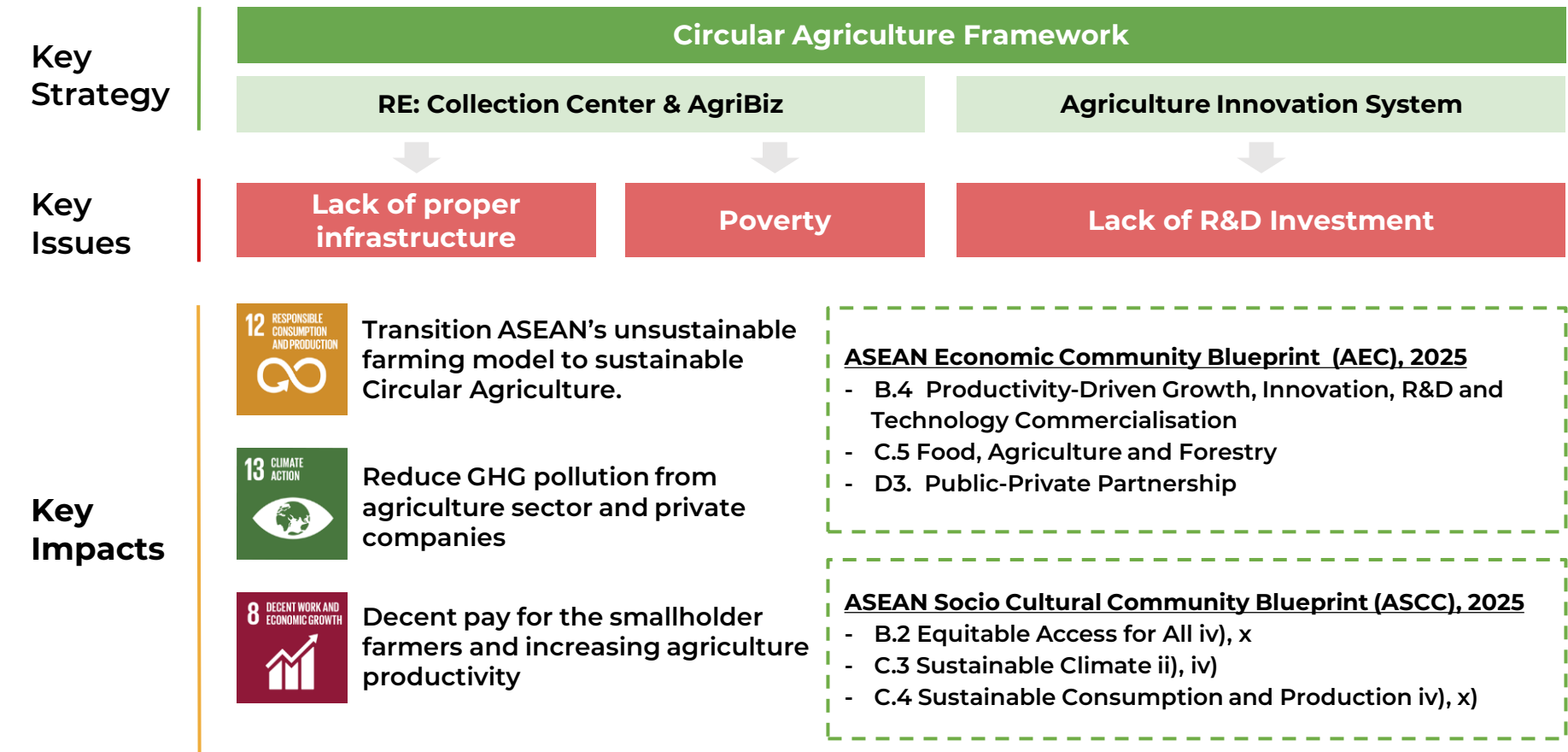
50%

Farmers have improved living conditions

- Data on farmers' income should show improvement
- Timely survey to monitor living conditions and offer help if needed

[Source: IFAD, 2019](#)

Conclusion





THANK YOU!

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Appendix

Strategy #1 - How does this solve the supply chain issue?



Solution



Solution

Target Impact

Farmers earn a price that better reflects their efforts and productivity



RE-Collection Center is still able to earn money and run its own operations at a reduced share compared to traders

AIS - Value proposition for farmers



Better access to selling products



Additional source of income



Fair payments that reflect their efforts



Better preparation & prevention against disasters

Action Plan to onboard farmers

1

Simplify current plan to make it easier for farmers to understand.

2

Inform farmers on high-level view of strategies when conducting land surveying.

3

Inform farmers officially through local town halls, peer-to-peer news and SMS.

4

Maintain constant contact with farmers to provide timely updates and obtain their opinion on these strategies.

5

Timely surveys to understand farmers' feelings and opinions for future improvements.

KPIs to measure performance success

	Target KPI	Action Steps	
Phase 1	10 Partnerships with overseas expertise 10 Suitable locations to set up pilot centers	→ Identify opportunities & convince overseas expertise to invest → Land survey to identify places with low effort & high return	 1% Increase in Ag-GDP into R&D
Phase 2	5% Farmers to use the pilot-test centers 30% Key stakeholders to be part of AIS	→ Expand outreach & influence in farmers' community → Offer higher incentives at early stage to attract stakeholders	 20% Decrease in GHG emissions
Phase 3	80% Farmers to fully onboard strategy #1 70% Key stakeholders to be part of AIS	→ Strengthen outreach and expand into all regions → Implement policies to encourage stakeholders to join AIS	
Phase 4	50% Decrease in total ag-waste 70% Farmers have improved their living conditions	→ Identify loopholes/weakness and address them effectively → Provide farmers help if needed	 50% Farmers have improved living conditions

Appendix: Case Study (Turning Ag-Waste to Wonder Material).

Graphjet Technology, the State-of-the-Art Graphene and Graphite Producer from Palm Kernel Shells to Become Publicly Traded Via Business Combination with Energem Corp.

Globe Newswire - Mon Aug 1, 9:10AM CDT

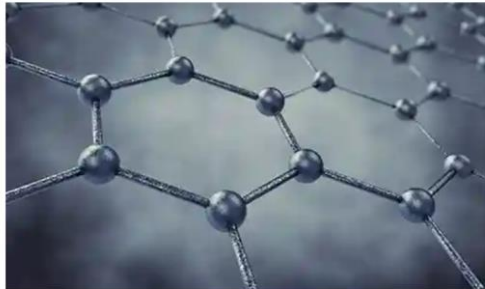
~ Transaction values Graphjet at pro forma enterprise value of \$1.49 billion ~

~Transforms palm kernel shells, a common waste product, into high-demand graphene materials ~

Graphjet Technology lowers the cost of graphene production from \$300-400 to \$ 20-25 per gram

Graphene - the new wonder material

Scientific interest rolls in for a material that is more solid than steel and a better conductor than copper



3D illustration showing a sheet of graphene. Photograph: nobeastsofierce/Alamy

Graphene Properties:

- 200x stronger than steel
- Resistant to heat
- Ultra-light
- etc...

Adham: Ministry committed to ensuring graphite, graphene market in Malaysia is of global standard

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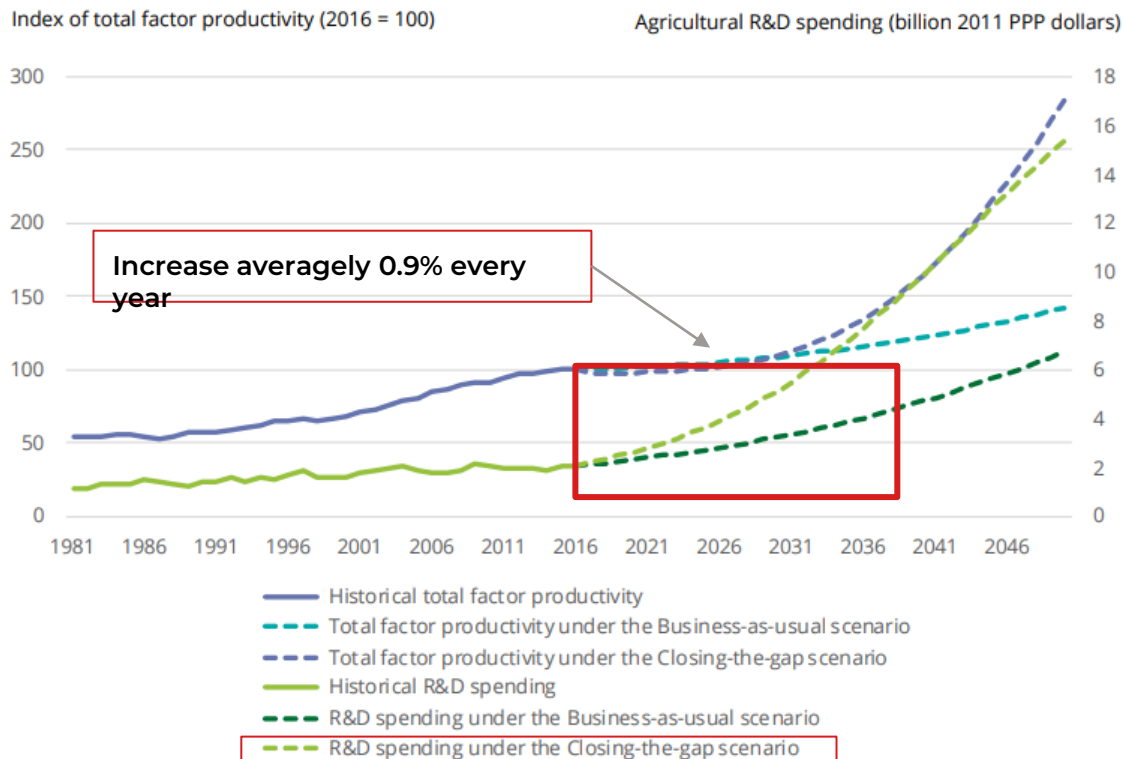
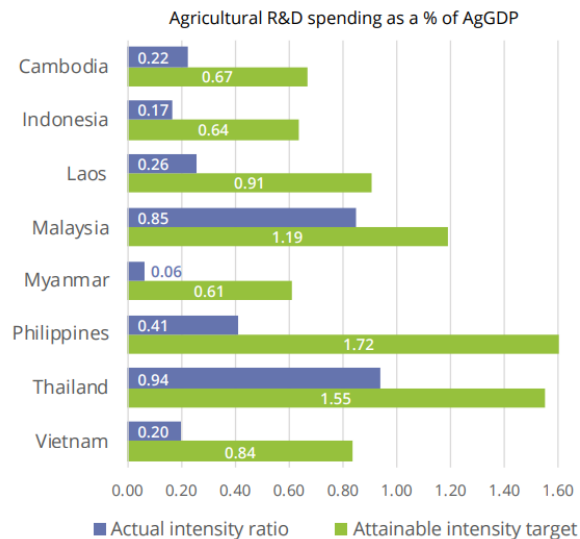
Appendix: Potential Use of Ag-Waste

Example applications and utilization of Agriculture Waste

Agriculture Waste	Utilization
Rice Husk Ash	<ul style="list-style-type: none">● Additive in cement mixes● Water glass manufacture● Active carbon
Rice Husk	<ul style="list-style-type: none">● Electricity Production
Sugarcane Fibers	<ul style="list-style-type: none">● Paper Making Pulp
Rice Straws	<ul style="list-style-type: none">● Bio-Asphalt
Fruit	<ul style="list-style-type: none">● Ethanol Production
Corn/Maize Stalk	<ul style="list-style-type: none">● Reinforcements of Thermoplastics

Source: Adopted from UNCRD

Appendix: ASEAN's Ag GDP



Appendix: Country Case Study on Ag-waste



- An entrepreneur, Jaruwan Kammuang from Thailand turn the wasted rice husk into leak-proof food packaging.

[Source: DW, 2021](#)



- Circular Biobased Delta is a Triple Helix organization in which companies, knowledge institutions and governments actively work together to turn agriculture waste into asphalt

[Source: FFTC, 2021](#)



- Taiwan has proposed “5+2” Innovative Industry Policy that implement circular economy transformation. This policy incentivize producers and importers to use secondary materials in the products.

[Source: Circular Taiwan, 2021](#)

Partnership with Stakeholders is the Key Success,

Circular Agriculture Framework



**RE-Collection
Centers &
AgriBiz**



**Agriculture
Innovation
System(AIS)**



- Develop efficient data processing and information movement throughout organisations.
- Support the RE-Collection Center operation & planning using SAP's ERP software
- Locate possible strategic places to build RE-Collection centers



- Work with multiple stakeholders to plan & implement tax policy
- Reach out to smallholder farmers to educate circular agriculture
- Set & regulate market standard for Ag-Waste



- Set ESG goals & support Circular Agriculture Framework
- Invest in Ag R&D to turn Ag-waste into raw materials

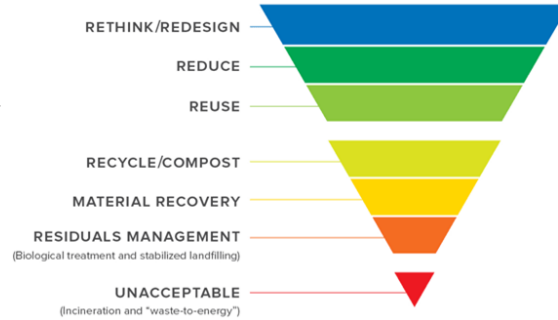
Appendix: Waste Hierarchy

The Current Waste Hierarchy



The New Waste Hierarchy

THE ZERO WASTE HIERARCHY 7.0



- When the current waste hierarchy was conceived, waste management was about disposing of our waste with the minimum damage to health and the environment.
- Yet the **current waste hierarchy is limited and limiting** because it looks at things from a solely environmental standpoint, i.e. it **doesn't take into account social, economic and logistic considerations** or the need to spur a transition towards circularity.
- With the new mental frame set by the Circular Economy thinking, a new hierarchy is needed to change the mindset from **waste management to resource management**.
- This means that the driving force of the hierarchy should be not only the safe disposal of our waste but also to ensure that **the value of our resources is preserved in the economy for the new generations**.

Appendix: Industry Market Value on Agriculture Waste



US 63.3 billion

Production of sweet beverages requires sugarcane and the residues are then distilled and ferment to obtain yeast to make alcoholic drinks and other beverages



US 48 billion

Cellulose abundantly present in agriculture wastes are extracted through chemical treatments to make drug's filler and coating to block humidity and oxygen



US 46 billion

Researchers are extracting organic melanin and biopigments from agriculture waste used in cosmetics and food industry.

[Source: Beltrán-Ramírez, F. et. al \(2019\)](#)

[Source: Kamel, R. et.al \(2011\)](#)

[Source: De Oliveira, C. et.al \(2017\)](#)

Appendix: Case Study for Improved Policy



45% increase of FDI investment due to improved policy

[Source: FAO, 2012](#)



10% reduction in the price of R&D lead to a 10.9% increase in R&D investment

[Source: OECD, 2016](#)



1% increase in public expenditure on R&D leads to 1.44% GDP increase

[Source: DE, U.K \(2018\)](#)

Appendix: ASEAN Agriculture Landscape

(in percent)

Country	GDP Share ¹⁾		Employment Share ²⁾		Exports Share		Imports Share	
	2018	2019	2018	2019	2018	2019	2018	2019
Brunei Darussalam	0.8	0.8	1.1	1.9	0.2	0.2	12.3	10.0
Cambodia	16.3	16.7	-	-	19.3	19.2	10.5	10.9
Indonesia	12.5	12.4	28.8	27.3	5.5	4.8	7.5	7.0
Lao PDR	14.5	14.0	-	-	18.8	23.0	12.5	15.8
Malaysia	7.3	7.1	13.3	12.1	27.9	24.3	13.3	12.0
Myanmar	24.6	22.3	47.6	-	8.3	8.6	7.3	7.7
Philippines	8.1	9.2	32.0	22.9	8.9	9.4	11.9	12.4
Singapore	0.0	0.0	-	-	3.3	3.5	3.6	3.7
Thailand	6.1	6.2	35.8	35.0	14.0	14.4	6.1	6.5
Viet Nam	14.3	13.7	41.9	34.7	11.0	9.9	8.2	7.8
Total in percent					9.9	9.9	7.3	7.4
Total in Million US \$					142,168.5	141,026.2	101,189.2	102,548.7

Source:
ASEAN Secretariat

Note:
1) GDP share refer to real (Constant Price) GDP
2) Refer to Table 3.9
“-” not available at the time of publication

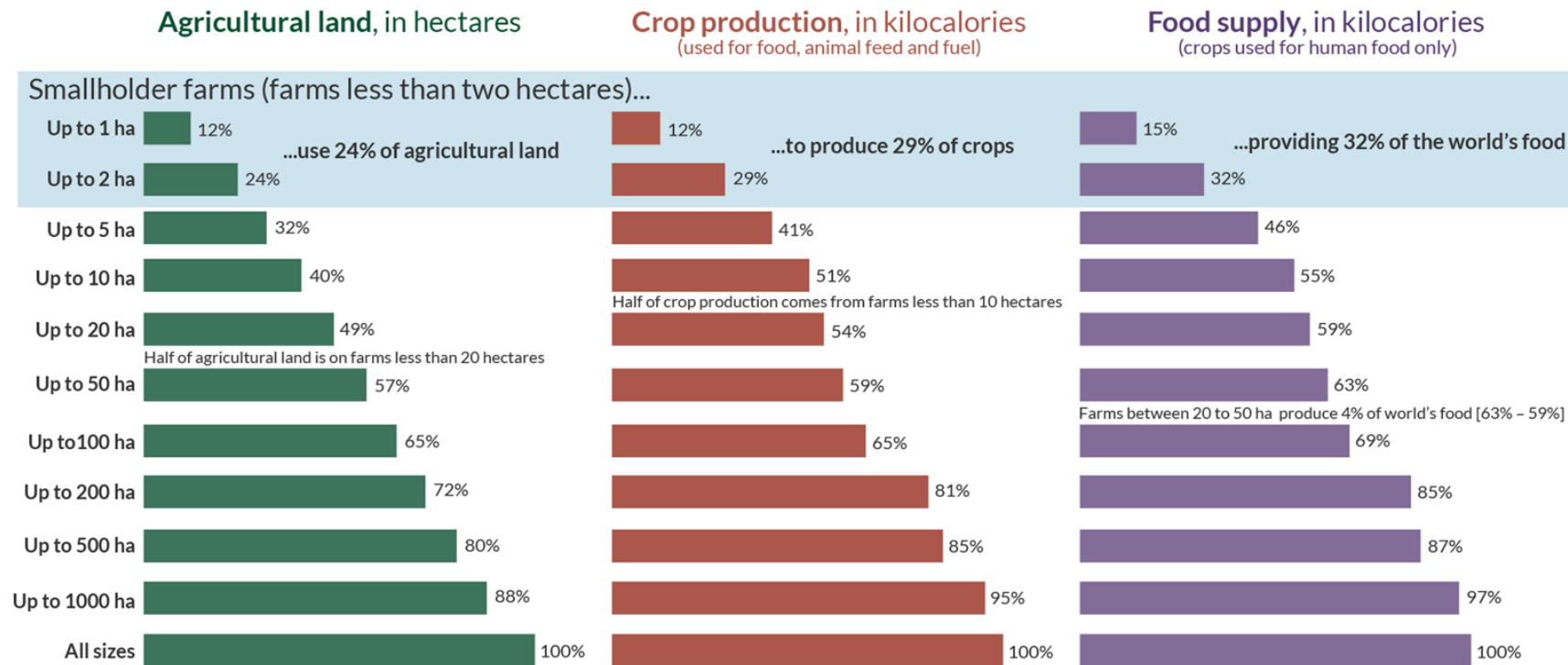
Source: ASEAN Statistical Yearbook, 2020

Appendix: Importance of Smallholder Farmers

Smallholder farms produce one-third of the world's food

The cumulative share of the world's agricultural land, crop production and food supply, broken down by farm size.

Our World
in Data



Source: Vincent Ricciardi et al. (2018). How much of the world's food do smallholders produce? *Global Food Security*.
OurWorldinData.org – Research and data to make progress against the world's largest problems.

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Appendix: Top 5 Major Agriculture Commodities in ASEAN

Table 10.8. Rate of Growth of ASEAN Five Major Food Commodities, 2010-2019

Products	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
Paddy	1.7	2.0	3.3	(0.3)	4.1	0.6	(0.6)	0.0	1.6	(9.2)
Maize	6.3	0.7	0.0	7.4	(0.7)	1.7	0.7	6.0	17.0	2.7
Soybean	11.8	1.1	(8.8)	(6.4)	(8.3)	10.1	(0.8)	(0.1)	(34.2)	40.0
Sugarcane	(4.4)	(8.7)	33.6	2.9	(1.0)	3.2	0.5	(3.7)	14.4	22.4
Cassava	9.2	(8.6)	10.6	1.9	10.1	0.8	8.3	5.2	(8.6)	(2.0)

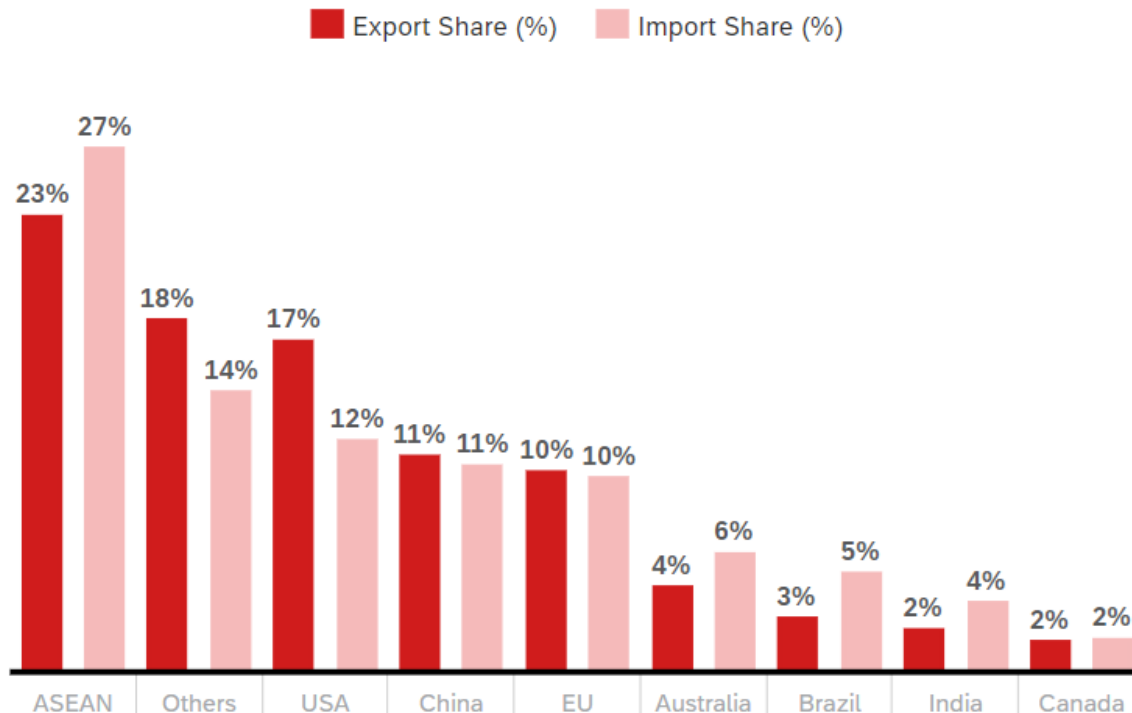
Source:
ASEAN Food Security Information System (AFSIS)
Database, based on country (MOA) data submission.

[Source: ASEAN Statistical Yearbook, 2020](#)

Appendix: ASEAN Agriculture Export & Import Share

Export & Import Share (%) of Agricultural Commodities in 2019

in % | 1 Filter



Source: [ASEAN Statistical Yearbook, 2020](#)

Appendix: Global Cement Market

Country	Plants	Production capacity (Mt/yr)	GDP (US\$bn)	GDP growth (%)	Industrial production growth (%)
Vietnam	58	91.42	359	5.3	5.0
Indonesia	15	63.05	1290	5.3	4.3
Thailand	11	46.65	673	2.9	-3.1
The Philippines	18	28.026	454	6.8	9.0
Malaysia	11	27.83	525	4.7	5.0
Laos	12	>3.991	20.8	8.3	11.0
Myanmar	13	3.09	111	6.8	11.4
Cambodia	1	0.96	36.9	7.0	7.0
Brunei	0	0	22.3	1.4	1.5
Singapore	0	0	339	4.1	1.7

[Source: Global Cement Factbook, 2015](#)